

# **Project Management Professional (PMP)®**

#### **Course Outline**

### **Lesson 01 - Creating A High Performing Team**

- 1. Build A Team
- 2. Define Team Ground Rules
- 3. Negotiate Project Agreements
- 4. Empower Team Members and Stakeholders
- 5. Train Team Members and Stakeholders
- 6. Engage And Support Virtual Teams
- 7. Build Shared Understanding about a Project

#### **Lesson 02 - Starting The Project**

- 1. Determine Appropriate Project Methodology/Methods and Practices
- 2. Plan And Manage Scope
- 3. Plan And Manage Budget and Resources
- 4. Plan And Manage Schedule
- 5. Plan And Manage Quality of Products and Deliverables
- 6. Integrate Project Planning Activities
- 7. Plan And Manage Procurement
- 8. Establish Project Governance Structure
- 9. Plan And Manage Project/Phase Closure

#### **Lesson 03 - Doing The Work**

- 1. Assess And Manage Risks
- 2. Execute Project to Deliver Business Value
- 3. Manage Communications
- 4. Engage Stakeholders
- 5. Create Project Artifacts
- 6. Manage Project Changes
- 7. Manage Project Issues
- 8. Ensure Knowledge Transfer for Project Continuity

#### **Lesson 04 - Keeping The Team On Track**

- 1. Lead A Team
- 2. Support Team Performance
- 3. Address And Remove Impediments, Obstacles, And Blockers
- 4. Manage Conflict
- 5. Collaborate With Stakeholders
- 6. Mentor Relevant Stakeholders
- 7. Apply Emotional Intelligence to Promote Team Performance

## Lesson 05 - Keeping The Business In Mind

- 1. Manage Compliance Requirements
- 2. Evaluate and Deliver Project Benefits and Value
- 3. Evaluate and Address Internal and External Business Environment Changes



- 4. Support Organizational Change
- 5. Employ Continuous Process Improvement