

M_o_R® Practitioner

Course Outline

Module 1: Understand the Purpose & Principles of Risk Management

- Define risk and risk management, and distinguish between risks and issues.
- Explain how risk management supports corporate governance and enterprise risk management.
- Identify challenges in product-oriented organizations.
- Assess risk management in functional vs. product-oriented organizations.
- Describe the purpose of principles in risk management.
- Apply and analyze the eight M_o_R® principles (e.g., aligns with objectives, fits the context, engages stakeholders, etc.).

Module 2: Understand How Risk Management Applies Within and Across the 6 Perspectives

- Explain the purpose of risk management in each of the six perspectives.
- Describe integration and calibration across perspectives.
- Apply practices and controls for each perspective: strategic, portfolio, programme, project, product, and operational.
- Address delivery modes (e.g., Agile, hybrid) in the project perspective.

Module 3: Understand How People and Culture Influence Effective Risk Management

- Describe how people and culture impact risk management.
- Assess stakeholder engagement, decision biases, and individual competence.
- Analyze how risk culture influences effectiveness.
- Evaluate how to establish a supportive risk culture.
- Analyze solutions to common risk management challenges.

Module 4: Understand How to Apply the 8 Processes of Risk Management to Create and Protect Value

- Describe the purpose and objectives of each process.
- Apply each process by summarizing key steps, tools, documents, roles, and how perspectives and biases are addressed.